

Camp Mini-Yo-We Inc.
Financial Statements
September 30, 2024

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To the Board of Directors of Camp Mini-Yo-We Inc.:

Qualified Opinion

We have audited the financial statements of Camp Mini-Yo-We Inc. (the "Camp"), which comprise the statement of financial position as at September 30, 2024, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Camp as at September 30, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Camp derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Camp and we were not able to determine whether any adjustments might be necessary to donations revenues, excess of revenues over expenditures and cash flows for the years ended September 30, 2024 and September 30, 2023, and fund balances as at September 30, 2024 and September 30, 2023.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Camp in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Camp's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Camp or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Camp's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Camp's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Camp's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Camp to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MNP LLP

London, Ontario

Chartered Professional Accountants

February 6, 2025

Licensed Public Accountants

Camp Mini-Yo-We Inc.
Statement of Financial Position

As at September 30, 2024

	Operating Fund		Capital Asset Fund		Endowment Fund		Legacy Fund		Total 2024		Total 2023	
Assets												
Current												
Cash	\$	362,969	\$	-	\$	-	\$	-	\$	362,969	\$	349,048
Investments (Note 3)		-		-		48,864		1,425,000		1,473,864		1,243,188
Accounts receivable		107,045		-		-		-		107,045		122,203
Inventories		54,413		-		-		-		54,413		48,615
Prepaid expenses		12,333		-		-		-		12,333		29,821
Cash surrender value of life insurance policies (Note 4)		33,055		-		-		-		33,055		29,367
		569,815		-		48,864		1,425,000		2,043,679		1,822,242
Investments (Note 3)		-		-		-		-		-		500,000
Capital assets (Note 5)		-		3,732,387		-		-		3,732,387		3,448,662
	\$	569,815	\$	3,732,387	\$	48,864	\$	1,425,000	\$	5,776,066	\$	5,770,904
Liabilities												
Current												
Accounts payable and accrued liabilities	\$	113,233	\$	-	\$	-	\$	-	\$	113,233	\$	101,547
Government remittances payable		158,370		-		-		-		158,370		160,801
Deferred revenue (Note 7)		270,277		-		-		-		270,277		283,053
Interfund balances (Note 10)		(21,271)		-		-		21,271		-		-
Current portion of obligation under capital lease (Note 8)		-		11,299		-		-		11,299		11,299
Current portion of long term debt (Note 9)		47,143		-		-		-		47,143		87,145
		567,752		11,299		-		21,271		600,322		643,845
Obligation under capital lease (Note 8)		-		23,544		-		-		23,544	\$	34,843
Long-term debt (Note 9)		-		-		-		-		-	\$	47,143
		567,752		34,843		-		21,271		623,866		725,831
Commitments (Note 12)												
Fund Balances												
Unrestricted		2,063		-		-		-		2,063		(90,678)
Internally restricted		-		3,697,544		-		1,403,729		5,101,273		5,092,563
Externally restricted		-		-		48,864		-		48,864		43,188
		2,063		3,697,544		48,864		1,403,729		5,152,200		5,045,073
	\$	569,815	\$	3,732,387	\$	48,864	\$	1,425,000	\$	5,776,066	\$	5,770,904

Approved by the Board:

e-Signed by Steve Gibson
2025-02-06 18:19:25:25 EST

Director

e-Signed by Rod Stein
2025-02-11 12:27:03:03 EST

Director

The accompanying notes are an integral part of these financial statements.

Camp Mini-Yo-We Inc.
Statement of Changes in Fund Balances

For the year ended September 30, 2024

	<i>Operating Fund</i>	<i>Capital Asset Fund</i>	<i>Endowment Fund</i>	<i>Legacy Fund</i>	<i>Total 2024</i>	<i>Total 2023</i>
Net assets, beginning of the year	\$ (90,678)	\$ 3,402,520	\$ 43,188	\$ 1,690,043	\$ 5,045,073	\$ 4,994,026
Excess (deficiency) of revenues over expenditures for the year	314,493	(213,042)	5,676	-	107,127	51,047
Interfund transfers (<i>Note 10</i>)	(221,752)	508,066	-	(286,314)	-	-
Net assets, end of the year	\$ 2,063	\$ 3,697,544	\$ 48,864	\$ 1,403,729	\$ 5,152,200	\$ 5,045,073

The accompanying notes are an integral part of these financial statements

Camp Mini-Yo-We Inc.

Statement of Operations

For the year ended September 30, 2024

	Operating Fund	Capital Asset Fund	Endowment Fund	Legacy Fund	Total 2024	Total 2023
Revenue						
Summer camp fees and sponsorships	\$ 2,241,703	\$ -	\$ -	\$ -	\$ 2,241,703	\$ 2,069,188
Operating donations	379,801	-	-	-	379,801	518,210
Outdoor Centre	579,316	-	-	-	579,316	459,660
Tuck shop	159,013	-	-	-	159,013	166,360
Seasonal staff donations	-	-	-	-	-	29,857
Bus/Van revenue	24,836	-	-	-	24,836	21,422
Miscellaneous	13,975	-	-	-	13,975	7,123
Total Revenues	3,398,644	-	-	-	3,398,644	3,271,820
Expenditures						
Staff and benefits	1,389,127	-	-	-	1,389,127	1,432,947
Food and kitchen	551,348	-	-	-	551,348	528,308
Facility	384,201	-	-	-	384,201	380,451
Administration	358,856	-	-	-	358,856	343,279
Program	298,936	-	-	-	298,936	231,880
Amortization	-	213,042	-	-	213,042	182,634
Promotion	102,779	-	-	-	102,779	127,784
Tuck shop	84,509	-	-	-	84,509	72,056
Total Expenditures	3,169,756	213,042	-	-	3,382,798	3,299,339
Excess (deficiency) of revenue over expenditures before other income and expenses	228,888	(213,042)	-	-	15,846	(27,519)
Other income and expenses						
Investment income	85,605	-	5,676	-	91,281	78,566
	85,605	-	5,676	-	91,281	78,566
Excess (deficiency) of revenue over expenditures for the year	\$ 314,493	\$ (213,042)	\$ 5,676	\$ -	\$ 107,127	\$ 51,047

The accompanying notes are an integral part of these financial statements

Camp Mini-Yo-We Inc.**Statement of Cash Flows***For the year ended September 30, 2024*

	2024	2023
Operating activities		
Excess of revenues over expenditures for the year	\$ 107,127	\$ 51,047
Items not affecting cash:		
Amortization	213,042	182,634
Gain on investments	(5,676)	(876)
	314,493	232,805
Changes in non-cash working capital balances:		
Accounts receivable	15,158	(49,426)
Inventories	(5,798)	(1,589)
Prepaid expenses	17,488	23,216
Cash surrender value of life insurance policies	(3,688)	(2,813)
Accounts payable and accrued liabilities	11,686	32,503
Government remittances payable	(2,431)	1,684
Deferred revenue	(12,776)	73,355
	334,132	309,735
Investing activities		
Purchases of capital assets	(496,768)	(429,499)
(Purchase) redemption of investments	275,000	(200,250)
	(221,768)	(629,749)
Financing activities		
Repayment of obligation under capital lease	(11,299)	(9,124)
Repayment of long-term debt	(87,144)	(47,144)
	(98,443)	(56,268)
(Decrease) increase in cash	13,921	(376,282)
Cash, beginning of year	349,048	725,330
Cash, end of year	\$ 362,969	\$ 349,048

The accompanying notes are an integral part of these financial statements

1. Nature of Operations

Camp Mini-Yo-We Inc. (the "Camp") is a Christian camp whose mission is to develop tomorrow's leaders through life changing adventures in God's creation.

The Camp is incorporated as an organization without share capital under the laws of Ontario. It is a registered charitable organization (RN #11904 1721) under Paragraph 149.1(1) of The Income Tax Act(Canada) and is therefore exempt from income taxes.

2. Significant accounting policies

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant policies are detailed as follows:

a) Fund accounting

The Camp uses the fund accounting method. Revenues and expenses are reported according to the fund with which the amounts relate. The Operating Fund reports activity from operations and all other activities not reported in other funds.

Restricted funds are either internally restricted at the discretion of the Board of Directors or externally restricted reporting contributions and other amounts over which the Camp does not have complete control and discretion due to restrictions imposed by donors, contributors or other outside parties according to the express purpose for which the funds were created. The restricted funds include the following:

i. Capital Asset Fund

The Capital Asset Fund reports capital assets and expenses directly related to capital assets.

ii. Endowment Fund

Endowment contributions are reported in the Endowment Fund. Investment income and capital appreciation on investments in the Endowment Fund is to be expended on camper sponsorship. The capital of these funds is to be maintained under the terms of each endowment; in the event of a loss on investments, no sponsorships will be paid until the investments recover their original value of \$44,056.

iii. Legacy Fund

The Legacy Fund is an internally restricted fund to be utilized at the Board's discretion for revenues and expenditures not provided for in the annual operating budget.

b) Revenue recognition

The Camp follows the restricted fund method of accounting for contributions. Externally restricted contributions are recognized as revenue in the fund corresponding to the purpose for which they were contributed. Unrestricted contributions are recognized as revenue in the Operating Fund. Restricted contributions for which there is no fund are accounted for using the deferral method.

Summer camp fees, sponsorships, outdoor centre fees, tuck shop and bus/van revenues are recognized in the Operating Fund as revenue when the services are provided and collection is reasonably assured. Amounts received for services to be provided in a future period are recognized as deferred revenue.

c) Cash and Cash Equivalents

Cash and cash equivalents consist of bank balances, including bank overdrafts when bank balances fluctuate from being positive to overdrawn.

2. Significant accounting policies (continued from previous page)

d) Inventories

Inventories, consisting of tuck and food, are measured at the lower of cost and net realizable value with cost being determined on a first-in, first-out basis.

e) Capital Assets

Purchased capital assets are recorded in the Capital Asset Fund at cost. For assets under capital lease, cost equals lower of the present value of future minimum lease payments and the fair value of the assets acquired at the inception of the lease. Contributed capital assets are recorded at fair value at the date of contribution. Amortization is being provided over the estimated useful life of the assets using the following annual rates and methods:

	<u>Rate</u>	<u>Method</u>
Buildings	10 to 40 years	Straight-line
Equipment	5 to 40 years	Straight-line
Automotive Equipment	4 to 10 years	Straight-line

f) Donations in Kind and Contributed Services

Donations in kind are recorded at fair value when fair value can be reasonably estimated and in the case of materials and services, when the materials and services would be normally purchased by the Camp and would be paid for if not donated.

Volunteers contribute substantial amounts of time to assist the Camp in carrying out its activities. Due to the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

g) Financial instruments

The Camp recognizes financial instruments when the Camp becomes party to the contractual provisions of the financial instrument.

Arm's length financial instruments

Financial instruments originated or issued in an arm's length transaction ("arm's length financial instruments") are initially recorded at their fair value.

At initial recognition, the Camp may irrevocably elect to subsequently measure any arm's length financial instrument at fair value. The Camp has not made such an election during the year.

The Camp subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those designated in a qualifying hedging relationship or that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost less impairment. With the exception of financial liabilities indexed to a measure of the Camp's performance or value of its equity and those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in excess of revenues over expenses. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

2. Significant accounting policies (continued from previous page)

Related party financial instruments

The Camp initially measures the following financial instruments originated/acquired or issued/assumed in a related party transaction ("related party financial instruments") at fair value:

- Investments in equity instruments quoted in an active market
- Debt instruments quoted in an active market
- Debt instruments when the inputs significant to the determination of its fair value are observable (directly or indirectly)
- Derivative contracts.

All other related party financial instruments are measured at cost on initial recognition. When the financial instrument has repayment terms, cost is determined using the undiscounted cash flows, excluding interest, dividend, variable and contingent payments, less any impairment losses previously recognized by the transferor. When the financial instrument does not have repayment terms, but the consideration transferred has repayment terms, cost is determined based on the repayment terms of the consideration transferred. When the financial instrument and the consideration transferred both do not have repayment terms, the cost is equal to the carrying or exchange amount of the consideration transferred or received.

At initial recognition, the Camp may elect to subsequently measure related party debt instruments that are quoted in active market, or that have observable inputs significant to the determination of fair value, at fair value.

The Camp has not made such an election during the year, thus all such related party debt instruments are subsequently measured at amortized cost.

The Camp subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those designated in a qualifying hedging relationship or that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Financial instruments that were initially measured at cost and derivatives that are linked to, and must be settled by, delivery of unquoted equity instruments of another entity, are subsequently measured using the cost method less any reduction for impairment.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of related party financial instruments are immediately recognized in excess of revenues over expenses.

Financial asset Impairment

The Camp assesses impairment of all its financial assets measured at cost or amortized cost. The Camp groups assets for impairment testing when available information is not sufficient to permit identification of each individually impaired financial asset in the group; there are numerous assets affected by the same factors; or no asset is individually significant. Management considers whether the issuer is having significant financial difficulty and whether there has been a breach in contract, such as a default or delinquency in interest or principal payments in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Camp determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year.

With the exception of related party debt instruments and related party equity instruments initially measured at cost, the Camp reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets at the statement of financial position date; and the amount expected to be realized by exercising any rights to collateral held against those assets.

For related party debt instruments initially measured at cost, the Camp reduces the carrying amount of the asset (or group of assets), to the highest of: the undiscounted cash flows expected to be generated by holding the asset, or group of similar assets, excluding the interest and dividend payments of the instrument; the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets at the statement of financial position date; and the amount expected to be realized by exercising any rights to collateral held against those assets.

For related party equity instruments initially measured at cost, the Camp reduces the carrying amount of the asset (or group of assets), to the amount that could be realized by selling the asset(s) at the statement of financial position date.

2. Significant accounting policies (continued from previous page)

Any impairment, which is not considered temporary, is included in current year excess of revenues over expenses.

The Camp reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in excess of revenues over expenses in the year the reversal occurs.

h) Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions based on currently available information. Such estimates and assumptions affect the reported amounts of assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from the estimates used. Significant estimates include the estimated useful life of capital assets.

i) Long-lived assets

Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Camp writes down long-lived assets held for use when conditions indicate that the asset no longer contributes to the Camp's ability to provide goods and services. The asset is also written down when the value of future economic benefits or service potential associated with the asset is less than its net carrying amount. When the Camp determines that a long-lived asset is impaired, its carrying amount is written down in the asset's fair value.

3. Investments

Investments of the Endowment Fund consist of a portfolio of balanced mutual funds and are measured at fair value.

Investments of the Legacy Fund consist of term deposits measured at amortized cost as follows:

Short Term

	2024	2023
Term deposit bearing interest at 5.40% and maturing March 18, 2024	\$ -	\$ 500,000
Term deposit bearing interest at 5.50% and maturing September 5, 2024	-	200,000
Term deposit bearing interest at 5.50% and maturing September 19, 2024	-	500,000
Term deposit bearing interest at 5.50% and maturing November 18, 2024	500,000	-
Term deposit bearing interest at 3.55% and maturing September 19, 2025	500,000	-
Term deposit bearing interest at 4.30% and maturing December 19, 2024	425,000	-
Closing balance	\$ 1,425,000	\$ 1,200,000

Long-term

	2024	2023
Term deposit bearing interest at 5.50% and maturing November 18, 2024	\$ -	\$ 500,000

4. Cash surrender value of life insurance policies

The Camp owns and is the beneficiary of life insurance policies worth approximately \$1,500,000. Insurance proceeds paid to the Camp on these policies will be recorded in revenue when received. The cash surrender value of life insurance policies as at September 30, 2024 is \$33,055 (2023 - \$29,367).

Camp Mini-Yo-We Inc.
Notes to the Financial Statements
For the year ended September 30, 2023

5. Capital assets

Capital assets consist of the following:

			2023		2022
	Cost	Accumulated amortization	Net		Net
Land	\$ 53,900	\$ -	\$ 53,900	\$	53,900
Buildings	5,100,090	1,833,017	3,267,073		3,009,632
Equipment	948,150	618,560	329,590		276,867
Automotive equipment	184,449	155,871	28,578		16,746
Assets under capital lease	70,510	21,153	49,357		56,408
Assets under construction	3,889	-	3,889		35,109
	\$ 6,360,988	\$ 2,628,601	\$ 3,732,387		\$ 3,448,662

Assets under construction will not be subject to amortization until such time as the asset is completed and put into service.

6. Bank credit facility

The Camp has a bank credit facility made available in the form of a \$230,000 revolving demand operating loan bearing interest at prime plus 1.25%. As security for the bank facility, the Camp has given a collateral first mortgage on the main property limited to \$500,000 and a general security agreement over the assets of the Camp.

At year-end, the balance on the revolving demand operating loan is \$Nil (2023 - \$Nil).

7. Deferred revenue

Deferred revenue consists of deposits received for services to be provided in subsequent years. The change in the deferred revenue balance for the year is as follows:

	2024	2023
Opening balance	\$ 283,053	\$ 209,698
Amounts received in the year related to services in future years	270,277	283,053
Amounts recognized in revenue in the year	(283,053)	(209,698)
	\$ 270,277	\$ 283,053

8. Obligation under capital lease

The obligation under capital lease consists of the following:

	2024	2023
Equipment lease, bearing interest at 0%, repayable in monthly installments of \$941, with a purchase option of \$4 at maturity in November 2027, secured by equipment with a carrying value of \$49,357 (2023 - \$56,408)	\$ 34,843	\$ 46,142
Less: current portion	11,299	11,299
	23,544	34,843

8. Obligation under capital lease (continued from previous page)

Future minimum lease payment requirements for each of the next five years are as follows:

2025	\$	11,299
2026	\$	11,299
2027	\$	11,299
2028	\$	946
	\$	<u>34,843</u>

9. Long-term debt

Long-term debt consists of the following:

	2024	2023
FedNor loan payable bearing no interest, repayable in three annual installments of \$47,144 beginning June 30, 2023	\$ 47,144	94,288
Canada Emergency Business Account loan payable bearing no interest, due December 2023.	-	40,000
	<u>47,144</u>	<u>134,288</u>
Less: Current portion	<u>47,144</u>	<u>87,144</u>
	\$ -	47,144

Principal repayment requirements over the next two years are as follows:

2025	\$	47,144
	\$	<u>47,144</u>

10. Interfund transfers

Interfund transfers during the year are as follows:

	Operating Fund	Capital Asset Fund	Endowment Fund	Legacy Fund
a)	\$ -	\$ -	\$ -	\$ -
b)	-	286,314	-	(286,314)
c)	(210,453)	210,453	-	-
d)	(11,299)	11,299	-	-
	<u>\$ (221,752)</u>	<u>\$ 508,066</u>	<u>\$ -</u>	<u>\$ (286,314)</u>

10. Inter-fund transfers (continued from previous page)

- a) The Board of Directors approved a transfer of \$Nil (2023 - \$250) from the Operating Fund to the Endowment Fund for a donation added to Endowments.
- b) The Board of Directors approved a transfer of \$286,314 (2023 - \$304,637) from the Legacy Fund to the Capital Asset Fund to cover capital additions.
- c) The Board of Directors approved a transfer of \$210,453 (2023 - \$124,861) from the Operating Fund to the Capital Asset Fund to cover remaining capital additions.
- d) The Board of Directors approved a transfer of \$11,299 (2023 - \$9,124) from the Operating Fund to the Capital Asset Fund to cover the net repayment of obligation under capital lease.

As of September 30, 2024, \$21,271 (2023 - \$28,366) was owed from the Legacy Fund to the Operating Fund for the remainder of capital asset additions which were funded by the Legacy Fund in the prior year but paid out of Operating Fund cash.

11. Financial instruments and risk management

The Camp is exposed to various risks through its financial instruments. The Camp's main financial risk exposures are as follows:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause financial loss for the other party by failing to discharge its contractual obligations. The Camp is exposed to credit risk with respect to its accounts receivable. The Camp assesses, on a continuous basis, accounts receivable and provides for any accounts that are not collectible in the allowance for doubtful accounts. The Camp is not subject to any significant credit risk associated with its cash deposits as they are placed with reputable financial institutions.

Liquidity risk

Liquidity risk is the risk that the Camp will encounter difficulty in meeting obligations associated with financial liabilities. The Camp is exposed to this risk mainly with respect to its accounts payable and accrued liabilities, long-term debt, and obligation under capital lease. The Camp manages this risk by managing its working capital, ensuring that sufficient credit is available, and by generating sufficient cash flow from operations. There has been no change in the assessment of liquidity risk from the prior year.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk, and price risk. The Camp is mainly exposed to interest rate risk and price risk as follows:

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. As described in Note 6, the Camp is exposed to interest rate risk with respect to its bank credit facility. The Camp's interest rate risk is being mitigated as contributions equivalent to the interest expense on the mortgage payable are being received. The exposure to this risk fluctuates as the debt and related interest rates change from year to year.

Price risk

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk) whether those changes are caused by factors specific to the individual instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Camp is exposed to price risk through its mutual fund holdings. The exposure to this risk fluctuates as the Camp's investments change from year to year.

12. Commitments

The Camp rents several vehicles and office equipment used in its operations. Total future commitments under these operating leases are as follows:

2025	16,823
2026	12,151
2027	900
2028	900
2029	900
Thereafter	<u>375</u>
	<u>32,049</u>